

#### CASE STUDY

# Midsona feeds an appetite for growth with Infor

FOOD AND BEVERAGE

As part of an aggressive drive for growth, health food and personal care specialist, Midsona, needed to standardize on a single ERP system to replace five disparate ERP systems the group had accumulated through acquisition. The company decided to move to Infor<sup>®</sup> technology in the cloud to not only help see savings in software license costs and reduce reliance on external consultants, but to also accelerate operations and reporting.

#### One common platform for the Group

Midsona is well on its way to realizing its vision of becoming one of Europe's market leaders in health and well-being by developing current brands and acquiring new ones. This rapid growth, however, makes it challenging to run the business efficiently. "With five ERPs in place across the group, we faced a great deal of unnecessary complexity," explains Christoffer Filippini, the IS/IT manager for Midsona.



#### Headquarters Malmö, Sweden

Industry Food & Beverage

Infor product Infor CloudSuite<sup>™</sup> Food & Beverage

**Partner** DXC Technology

Website midsona.com

66 With Infor CloudSuite Food and Beverage, our common business platform will make it easier, faster, and more cost-effective to bring new acquisitions on board as we continue our drive to grow."

CHRISTOFFER FILIPPINI IS/IT Manager, Midsona Filippini offered an example of the issues that separate ERP systems created: "We had several different platforms with no integration, which meant that the same product appeared under different SKU references throughout the group, resulting in long transaction times." The key to the problem was the lack of integration between the existing systems. "No common processes for finance, purchasing, logistics, manufacturing, customer orders, quality, and forecasting made the decision to standardize on one ERP platform an obvious one—especially as we continue to acquire new companies," according to Filippini.

## Relying on a solid foundation

Infor M3, which is the foundation for Infor CloudSuite Food & Beverage, was already in use at Midsona in Denmark. After completing a thorough review of the market, Midsona decided to stay with Infor due to the competitive total cost of ownership and because they already had proven Infor expertise within the Danish Midsona companies. Contributing to Midsona's decision to stick with Infor was the comprehensive nature of the Infor offering, tailored to Midsona's unique needs, as well as the inclusion of Infor d/EPM® and Infor Factory Track®—all delivered as a service in the cloud.

Infor Gold Services partner, DXC, managed the implementation—helping Midsona to go live with Infor CloudSuite Food & Beverage in Denmark, Sweden, Norway, and Finland. "Midsona is a very exciting customer to work with. We are impressed by the company's ability to execute on its strategy by implementing a new common platform, which played a significant role in helping the company to triple its revenue," says Jonas Nilsson, BU-manager M3 at DXC.

The deployment is a culmination of an extensive business process reengineering project that has led to the creation of a common, standardized platform throughout the Midsona group. "We used a lot of resources in the preliminary study, as it was the basis for the most important management decision in ten years. Knowledge, experience, and understanding before making any changes are worth their weight in gold," says Lennart Svensson, Midsona's CFO.

### **Business results and efficiencies**

- Accelerate operations and reporting
- Reduce software license costs and reliance on external consultants
- Automate manual processes
- Standardize processes throughout the group to improve efficiency

# Standardizing business operations

As Midsona continues to grow, it's important for the business to create a standard for how new acquisitions are integrated into the company—not only when it comes to systems, but also in terms of business operations.

"Before standardizing on one platform, we lacked best practices and a strategy for how newly acquired businesses should be integrated into the group. It was ineffective, manual, expensive, and resource-intensive, without really creating any added value," Svensson concludes.

Infor CloudSuite Food & Beverage provided the means to standardizing business operations. Svensson continues, "Now that we have consolidated our business systems, we can work with similar processes across the group. This gives multiple synergies when it comes to revenue, costs, logistics, and supply chain—and we will achieve increased control, improved efficiency, and better negotiating strengths. We are now creating a clear regulatory framework for how to work within the group."

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